

Expanding Cochrane: Strategic Plan of the Croatian Branch of the Italian Cochrane Centre

December 2012 to December 2016

Background and Business Plan

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Purpose:

The aim of this paper is to define priorities and explore future activities in the work of the Croatian Branch of the Italian Cochrane Centre (CBICC) for the period December 2012 to December 2016.

Background:

The Croatian Branch of the Italian Cochrane Centre was officially established on 8th December 2008. It is one of five entities/departments comprising the Croatian Centre for Global Health (CCGH), which was founded by the University of Split School of Medicine on 14th February 2008.

The primary purpose of the CCGH is to conduct interdisciplinary scientific research in the domain of biomedicine and health. The CCGH has a Director and Executive Board, comprising the Directors of the individual departments, the current Dean of the Medical School as well as the current Vice-Dean for Research. Each department is an independent entity with its own director/s that is directly responsible to the Director of the CCGH.

The first director of the CBICC was Dr. Livia Puljak, who successfully set up the CBICC in collaboration with Dr Alessandro Liberati, the former Director of the Italian Cochrane Centre and Dr. Peter Tugwell, Director for the Centre of Global Health at the Institute of Population Health in Ottawa, Canada, and with the support of professors Ana and Matko Marusic, founders of the Croatian Medical Journal. In 2009 Dr. Puljak was succeeded by Dr. Dario Sambunjak who was joined in 2012 by Dr. Irena Zakarija-Grkovic as Co-director of the CBICC.

The **objectives** of the CBICC have been:

1. To provide information about The Cochrane Collaboration and participate in its international activities;
2. To train and build capacity for the preparation and updating of high-quality Cochrane systematic reviews;

3. To provide language-specific services: e.g. training in Croatian, translating review summaries into Croatian, extracting data from Croatian papers for Cochrane reviews and hand-searching of Croatian scientific journals that are not indexed in international bibliographic databases;
4. To facilitate knowledge transfer of high quality healthcare evidence through formal and informal partnerships with relevant stakeholders, including the provision of training in critical appraisal and the use of systematic reviews for researchers, policy makers, clinicians and consumers in South-eastern European countries, and
5. To promote access to The Cochrane Library and use of Cochrane systematic reviews.

During the first four year period (**2008-2012**) the CBICC endeavoured to achieve its goals through the following **activities**:

Objective 1: To provide information about The Cochrane Collaboration and participate in its international activities

- Conducting annual Cochrane Symposiums, since 2009, with renowned international and local speakers, aimed at providing information about the Cochrane Collaboration (CC);
- Printing of information leaflets on the work of the CC and the CBICC;
- Publishing summaries of CSRs in the Croatian 'Doctors' Gazette' and the 'Croatian Dentists' Gazette';
- Collaborating with the Postgraduate School at the University of Split resulting in support for postgraduate doctoral students to attend, free of charge, the Croatian Cochrane Symposiums;
- Actively participating in the annual, international Cochrane Colloquium/scientific meeting (Freiburg 2008, Keystone 2010, Madrid 2011) and the annual Mid-Year Meeting/business meeting (Split 2010, Paris 2012);
- Speaking at various local and regional scientific/medical meetings about the CC and the CBICC;
- Hosting international activities of the CC, such as the Mid-Year Meeting in April 2011;
- Presenting at the 'Science Festival in Split', an annual manifestation aimed at promoting science to the general public, on 'Searching for Evidence';
- Participating in the annual Italian Cochrane Symposium (Naples 2008, Rome 2011);
- Participating in the Continental European Cochrane Entities Meeting (Milano 2008, Perugia 2010)

Objective 2: To train and build capacity for the preparation and updating of high-quality Cochrane systematic reviews

- Conducting annual Cochrane Symposiums, since 2009, with renowned international and local speakers, aimed at recruiting and training future authors of Cochrane systematic reviews (CSR);
- Introducing, for the first time in Croatia, in agreement with the Postgraduate School at the University of Split School of Medicine, the option of performing a CSR as a doctoral thesis;
- Assisting with the introduction of a postgraduate PhD program 'Evidence based medicine' and a graduate specialist program 'Finding and using evidence in medicine' at the University of Split School of Medicine;

- Offering an online course for Cochrane authors in Croatian entitled 'The Basics of a Cochrane Systematic Review' which was recognised by the Croatian Chamber of Doctors as a form of continuous medical education;
- Collaborating with the University of Ottawa Centre for Global Health where the directors of the CBICC have undergone training under the auspices of Dr. Peter Tugwell;
- Providing financial support for Cochrane authors to undergo training-if not available in Croatia-for writing Cochrane reviews;
- Writing and publishing CSRs: as of September 2012, six protocols and one review by Croatian authors have been published, in the Cochrane Library, with the assistance of the CBICC; several new titles, submitted by Croatian authors, have been accepted and the protocols are currently underway (see attachment).

Objective 3: To provide language-specific services

- Offering an online course in Croatian entitled 'The Basics of a Cochrane Systematic Review';
- Publishing articles about the Cochrane Collaboration in Croatian scientific journals*;
- Setting up a web site in Croatian about the CBICC and the CC
- Extracting data from Croatian papers for Cochrane systematic reviews

Objective 4: To facilitate knowledge transfer

- Publishing articles about the Cochrane Collaboration in Croatian scientific journals*;
- Establishing collaboration with the Croatian Agency for Quality and Accreditation in Healthcare;
- Establishing collaboration with the consumer group 'Sve za nju!', a support group for women with breast cancer;
- Publishing summaries of CSRs in the Croatian 'Doctor's Gazette' and the 'Croatian Dentist's Gazette';
- Collaborating with the Croatian Society for the Prevention of Stroke, through the auspices of Academic Vida Demarin;

Objective 5: To promote access to The Cochrane Library and use of Cochrane systematic reviews

- Assisting with the introduction of a postgraduate PhD program 'Evidence based medicine' and a graduate specialist program 'Finding and using evidence in medicine' at the University of Split School of Medicine;
- Conducting annual Cochrane Symposiums, since 2009, with renowned international and local speakers, aimed at providing information about the Cochrane Collaboration (CC) and Cochrane Library;
- Collaborating with the Croatian Ministry of Health to provide free access for health institutions (medical schools, hospitals...) to the Cochrane Library;
- Publishing summaries of CSRs in the Croatian 'Doctor's Gazette' and the 'Croatian Dentist's Gazette';
- Collaborating with the Postgraduate School at the University of Split resulting in support for postgraduate doctoral students to attend, free of charge, the Croatian Cochrane Symposiums;
- Speaking at various local and regional scientific/medical meetings about the CC and the CBICC;

- Speaking at the 'Science Festival in Split', an annual manifestation aimed at promoting science to the general public, on 'Searching for Evidence'.

Proposal of future plans for the CBICC:

1. Purpose

- a) Vision:** A Croatian society in which individual and system level health care decision-makers understand the importance of using Cochrane Reviews to inform practice, and in which patients and health care users are empowered by access to high-quality, evidence-based information on health interventions.
- b) Mission:** To promote the use and accessibility of Cochrane Reviews in Croatia. To support and offer high quality training to those interested in using and producing Cochrane systematic Reviews.

2. Structure and Governance of the CBICC

a) Premises

The CBICC has been hosted at the Croatian Centre for Global Health (CCGH) at the University of Split School of Medicine for the past four years (see Background section). Currently one room is shared by the CCGH staff. With the recent (September 2012) official opening of a new wing of the Medical School in Split we hope that the CCGH, and hence CBICC, will be allocated more space, including storage facilities and display areas for Cochrane promotional items.

b) Staff

Role	Name	Hours/week	Funding Source
Co-Director	Dr Irena Zakarija-Grkovic	20	Volunteer
Co-Director	Dr Dario Sambunjak	5	Volunteer
Knowledge broker	Dr Livia Puljak	5	Volunteer
Administrative Assistant	Dalibora Behnem	8	U o S School of Medicine
Trials Search Coordinator	Ana Utrobicic	5	As above
IT Specialist	Davor Luksic	5	As above

The role of Director/Co-Director of the CBICC is a prestigious role but also one that involves numerous responsibilities including:

- coordinating and overseeing the everyday running of the Branch, including staff support and supervision
- organising and conducting monthly Branch meetings

- planning, overseeing and hosting the annual Symposium
- preparing/updating the content of the Branch's website
- contributing to and overseeing the production of the Branch's bi-annual Newsletter
- contributing to and overseeing the production of educational materials in Croatian
- organising and conducting regular meetings between Cochrane staff and collaborators
- representing and promoting the Branch/CC at local, national and international meetings
- representing and promoting the Branch/CC in the media
- attending and participating in Mid-Year Meetings and contributing to various international-level activities of the Cochrane Collaboration
- attending and presenting at Cochrane Colloquiums
- facilitating training and support for review authors, editors, handsearchers and other contributors to The CC
- conducting Cochrane reviews
- collaborating and maintaining regular contact with the Italian Cochrane Centre
- ensuring that the Branch's policy direction is in accordance with The CC's vision and mission
- developing strategic plans and operational documents relevant to the CBICC
- producing annual reports of the CBICC activities

In addition to the current staff, a training coordinator is needed to increase the range of training options available to Cochrane contributors. Currently, a mix of training workshops is offered at the annual Symposium, plus the occasional, sporadic workshop at other national and regional conferences. In the future, regular workshops should be organised for various expertise levels, from introductory to advanced, both in face-to-face format and as webinars. This could also represent a potential source of revenue for the Branch. Train-the-trainer courses need to be organised so that trained representatives of the CBICC can promote objectives of The CC in their part of the country.

In the future, as the activities of the CBICC increase, students from the Medical School in Split could be recruited/hired throughout the school year and during the summer (funds permitting) to assist the CBICC staff in managing workload and doing tasks that can be offloaded to them. This would provide students with the opportunity to familiarise themselves with the principles and practices of The CC.

Potentially, if activities at the CBICC increase significantly, a full-time position for the Director of the Branch may be warranted.

All Branch staff report to the Director/Co-Director. The Director is accountable to the Director of the CCGH, the international Steering Group of The Cochrane Collaboration, and the Branch's funders.

c) Advisory Board

The Cochrane Collaboration requires that each Cochrane entity have an Advisory Board. The Advisory Board membership provides an advocacy and linkage role among its members in the health care, health policy and research communities across the nation and helps the CBICC maintain relevance to their needs. The role of the Advisory Board is to provide an objective external user-viewpoint on the activities and accomplishments of the CBICC. They advise on key strategic issues put forth by the Branch Director/Co-Directors.

The Advisory Board has no legal or financial responsibilities and hence no decision-making privileges. It provides advice to the Director/Co-Director of the CBICC, through him/her to the Steering Group of the international Cochrane Collaboration, and indirectly to the Stakeholders of the CBICC.

The members of the Advisory Board should include representatives from each of the following communities in Croatia:

- Research/academic
- Consumer/care-giver
- Health care provider
- Policy maker
- Health research funder
- Private sector (non-health industry, such as: philanthropy, business, etc)

This composition ensures the perspectives and needs of the end-users of Cochrane evidence are reflected in our strategy decisions.

Currently, there are five Advisory Board members: Matko Marusic (research/academic), Ana Marusic (research/academic), Igor Rudan (research/academic), Mirjana Huic (policy maker) and Davor Stimac (health care provider). The Advisory Board does not meet regularly but as needed.

In the future, new Advisory Board members need to be recruited from the consumer/care giver, health research funder and private sector domains. We should also strive for geographic and gender representation. Each new Advisory Board member will be required to abide by the 'Advisory Board Terms of Reference' document (attached). A Chair will be nominated. The Advisory Board should meet face-to-face once a year, with other contact throughout as needed

via teleconferencing. The CBICC will cover reasonable allowed expenses for face-to-face meetings, which will take place during the annual Croatian Cochrane Symposium.

d) Partners

Partners are the users of Cochrane evidence, at an organisation level. They include health professional organisations, health research organisations and consumer organisations. Partners are an essential part of The CC's mission to foster evidence-based decision making. Through active partnerships and knowledge translation activities, we work with our partners to promote the awareness, understanding and use of Cochrane reviews by their members. Partners form part of the Branch's Stakeholder group.

Currently, the CBICC partners with five healthcare organisations: The Agency for Quality and Accreditation in Health Care, the Agency for Medicines, the Society for the Prevention of Stroke, the Croatian Medical Association and the Croatian Dental Association.

In the future we should endeavour to increase the number of partner organisations by systematically approaching all health professional organisations, health research organisations and consumer organisations in Croatia and inviting them to become part of the Croatian Cochrane Network. More active involvement of consumers in the activities of the CBICC is a priority.

e) Funders

Without the support of funders it would be impossible to carry out the core functions/objectives of the CBICC.

Instrumental to the establishment and growth of the CBICC have been Branko and Camillia Mamić, who have kindly opened their home in Ottawa to visiting directors/co-directors of the CBICC, and Professor Peter Tugwell, director of thewho has funded visits for CBICC directors/co-directors to the Canadian Cochrane Centre, where he has provided them with training and support.

Other funders currently include: the University of Split School of Medicine, a core funder of the CBICC, and the City of Split, the County of Dalmatia and the Ministry of Science, Education and Sport, which provide occasional funds for individual projects. Funds are received primarily for the purpose of conducting the annual Symposium.

Staff employed by the University of Split School of Medicine (administrative assistant, librarian/TSC and IT specialist) are allocated 5 hours per week for work related to Branch activities. Office space and supplies are provided by the U of S School of Medicine.

In the future, as Branch activities increase, more protected time for the administrative assistant will be required. Potentially, a full-time employed administrative assistant may be needed. Also, funding for a full-time position of Director of the CBICC may be required if Branch activities increase substantially.

Long-term funding is required to secure the future of the CBICC. Funding from additional sources needs to be sought to enhance the current work of the Branch.

f) Stakeholders

Stakeholders are individuals/organisations who have a specific promotional role within the CBICC. They consist of partners, site representatives and review group staff. Together they form the Croatian Cochrane Network (CCN). Currently, a stakeholder entity does not exist within the CBICC nor are there any review groups in Croatia. In the future, we will endeavour to organise a group of stakeholders and arrange an annual meeting of stakeholders at the Croatian Cochrane Symposium.

g) Site Representatives

Site Representatives are individuals familiar with Cochrane principles who provide support for Cochrane activities across Croatia. They advocate for and promote Cochrane in their region, and they assist in providing training opportunities to new reviewers and to people interested in learning more about The Cochrane Collaboration, systematic reviews and *The Cochrane Library*. They may also apply for funding, in collaboration with the CBICC, for Cochrane activities.

Currently there are four Site Representatives: Goran Mijalica- located at the University Hospital in Split, Miljenko Franic- located at the Dubrava Clinical Hospital in Zagreb, Dragan Korolija- Marinic- from the Rebro Clinical Hospital in Zagreb and Tina Poklepovic- from Split. There have been various level of contributions from Site Representatives in the past.

In the future, when nominating new site representatives, we should strive for geographic and gender representation. In addition to selecting site representatives from the major hospitals, representatives from all of the remaining three universities in Croatia should be sought as well as from regional health authorities. The CBICC will provide support and training to site representatives and invite them to attend an annual meeting of stakeholders at the Croatian Cochrane Symposium.

3. Objectives and Activities

The primary role of the CBICC is to support contributors to The Cochrane Collaboration within our specific linguistic area (the region of the former Yugoslavia).

The **updated core functions/objectives (based on the new Key Performance Indicators)** of our Branch are:

1. To promote and represent The Cochrane Collaboration.
2. To serve as a source of information about the Cochrane Collaboration.
3. To provide or facilitate training and support for review authors, editors, handsearchers and other contributors to The Cochrane Collaboration.
4. To support regional editorial bases of Review Groups, Methods Groups and Fields by:
 - assisting in finding funding;
 - mediating conflicts, either between Cochrane entities or between individuals and entities.
5. To contribute to improving the quality of Cochrane Reviews by performing, promoting or supporting methodological research.
6. To promote accessibility to *The Cochrane Library* to healthcare professionals, patients and others.
7. To handsearch general healthcare journals written in Croatian and to submit the search results to the Collaboration's trial database.

These objectives will be achieved through the following **activities**:

Objective 1: To promote and represent The Cochrane Collaboration.

Activity 1.1. Deliver presentations about The Cochrane Collaboration and Cochrane Systematic Reviews to stakeholder groups

- Define 'stakeholders' of the CBICC/ create the Croatian Cochrane Network
- Systematically approach/recruit stakeholders (partners, site representatives)
- Organise annual meetings of stakeholders at the Croatian Cochrane Symposium
- Prepare standard presentations about The Cochrane Collaboration in Croatian
- Prepare standard presentations about Cochrane Systematic Reviews in Croatian
- Keep stakeholders informed through the distribution of the bi-annual Newsletter

Activity 1.2. Develop partnerships with key regional organizations to promote The Cochrane Collaboration and Cochrane systematic reviews

- Compile a list of potential partners in Croatia, i.e. a list of health professional organisations, health research organisations and consumer organisations
- Systematically approach/recruit partners according to 'Partner Organisation Terms of Reference' document
- Strive to include consumer organisations and consumer involvement in the activities of the CBICC by inviting consumer representatives to an annual stakeholder meeting
- Establish the Cochrane Consumer Network in Croatia to build capacity amongst consumers to assist in producing and in using reviews in the Cochrane Library.

- Provide training for members of the Croatian Cochrane Consumer Network, include general information about the systematic review process, evidence-based decision making, training for peer reviewing, using systematic reviews and priority setting.
- Support consumers engaged in Cochrane activities to attend relevant meetings with financial support, funds permitting.

Activity 1.3. Participate as a representative of The Cochrane Collaboration, in key, strategic external committees.

- Dario Sambunjak will continue to serve as member of the Committee for Medicines of the Croatian Institute for Health Insurance.
- Irena Zakarija-Grković will continue to serve as member of the National Breastfeeding Committee for the Croatian Ministry of Health, and as member of the National Baby-Friendly Hospital Initiative Committee for UNICEF in Croatia.

Activity 1.4. Produce and disseminate news releases about relevant Cochrane Reviews to media.

- Compile list of media contacts/journalists who report on scientific topics
- Send translated plain language summaries of Cochrane reviews to media, especially summaries of reviews produced by Croatian authors

Activity 1.5. Exhibit at key conferences in the countries for which the Branch is the reference Cochrane entity about The Cochrane Collaboration.

- Compile list of conferences/meetings for the region; update annually
- Set up a stand at conferences to display *The Cochrane Library* on a laptop, Newsletters with sign-up sheet, flyers, promotional giveaways (pens, sticky notes, nail files...), translated versions of relevant reviews

Objective 2: To serve as a source of information about The Cochrane Collaboration (communications)

Activity 2.1. Update Branch website and monitor usage.

- Translation of selected Cochrane resources
- Bi-annual update of website content
- Monitoring of usage
- Post translated summaries on the CBICC website
- Post 10 most accessed Cochrane Reviews on the CBICC website
- Post Newsletters on the CBICC website

Activity 2.2. Implement the Marketing and Communications plan of The Cochrane Collaboration, in the countries for which the Branch is the reference Cochrane entity.

- to be defined, when Marketing and Communications plan of the Cochrane Collaboration is produced.

Activity 2.3. Dissemination of internal and external communications providing information about The Cochrane Collaboration.

- Monthly meetings of CBICC staff with minutes kept and sent to CCGH Executive Board
- Production and distribution of bi-annual Newsletter to all Cochrane collaborators (including: authors, advisory board members, stakeholders, funders and media)
- Production and publication of 'Cochrane corners' in Croatian health professional gazettes
- Produce and disseminate information highlighting new and updated systematic reviews via electronic newsletters and partners.

Objective 3: To provide or facilitate training and support for review authors, editors, handsearchers and other contributors to The Cochrane Collaboration.

Activity 3.1. Planned, targeted Cochrane author training workshops

- Organise and offer workshops for authors of varying expertise levels (from introductory to advanced) at least once a year
- Organise workshops for Cochrane authors in neighbouring countries
- Develop webinars for Cochrane authors in Croatian

Activity 3.2. Increasing the numbers of authors in the countries for which the Branch is the reference Cochrane entity

- Continue to offer the production of a Cochrane Systematic Review as a PhD at U o S School of Medicine
- Actively include site representatives in recruiting authors by training reps how to speak about The CC to others and providing them with generic presentations
- Facilitate training of authors outside of Croatia if expertise not available locally
- Maintain and update database of people in Croatia and its regional affiliates, who are interested or already involved in CBICC activities.
- Contact the identified individuals; inform them about the CBICC initiative; get information about the extent of their involvement, experience and knowledge about the Cochrane Collaboration.
- Invite potential authors to annual Croatian Cochrane Symposium.
- Provide information about The Cochrane Collaboration and how individuals can get involved in the Collaboration and facilitate introductions to relevant entities.
- Identify Croatian review authors within and outside of Croatia, and with the assistance of the network sites in South-eastern Europe, provide regional support and mentorship and consultation service to support these reviews.

Activity 3.3. Other appropriate training to meet needs of stakeholders and use Branch's expertise

- Teaching of undergraduate and postgraduate students in EBM and use of *The Cochrane Library* at the U o S School of Medicine
- Organize the Annual Cochrane Symposium in collaboration with all entities involved in the regional collaboration with the purpose to train, inform and engage all stakeholders in Cochrane activities.

Objective 4: To secure long-term (5 years or more), sustained funding to maintain and enhance the current work of the Branch

Activity 4.1.

- Explore funding options on local, national and regional level
- Discuss with parent centre possibility of joint projects/funding sources

Objective 5: To contribute to improving the quality of Cochrane reviews by performing, supporting or promoting methodological research

Activity 5.1. Conference presentations of methods (in Systematic Reviews, Knowledge Translation and Education)

- Conducting research in education, knowledge translation or systematic review methods
- Presenting research findings at Cochrane Colloquia or as papers for Mid-Year Meetings
- Presenting research findings at other relevant conferences in the region

Activity 5.2. Branch staff and CBICC collaborators actively participate in projects regarding methods for systematic reviews (e.g. in Methods Groups)

Objective 6: To promote accessibility to The Cochrane Library to healthcare professionals, patients and others, e.g. by pursuing national subscriptions and translations where necessary.

Activity 6.1. Long-term (5-years or more): achieve a National License for Croatia

- Advocate for nation-wide free access to *The Cochrane Library* in cooperation with a consortium of interested stakeholders.

Activity 6.2. Workshops delivered on using *The Cochrane Library* and/or interpreting Cochrane Systematic Reviews

- Continue providing workshops to undergraduate and postgraduate students on using *The Cochrane Library*
- Develop workshops on how to interpret Cochrane Systematic Reviews for undergraduate/postgraduate students and partners

Activity 6.3. Resources about *The Cochrane Library* are available and translated on Centre/Branch website

- Expand content about *The Cochrane Library* on the CBICC website

- Update content about *The Cochrane Library* on the CBICC website yearly

Activity 6.4. Response to media request about The Cochrane Library and CSRs

- Respond promptly and professionally to all media requests
- Put together 'media pack' with basic information on The CC

Objective 7: To handsearch general healthcare journals in Croatian and to submit the search results to the Collaboration's trial database.

Activity 7.1. Selected journals are handsearched and trials identified and uploaded to CENTRAL

- Identify scientific journals published in Croatian and similar Slavic languages that are not indexed in Medline and other international bibliographic databases.
- Hand-search identified journals and create a database of articles, whose title would be translated in English and posted on web site of the branch. In this way regional 'grey' literature would be made available to the international scientific community.
- On demand, translations of whole articles could be arranged.
- Arrange with TSC/librarian that journals are regularly searched and uploaded

All of the above activities of the CBICC will also serve as a means of assessment and monitoring of the Branch's progress. In addition to annual reports of training activities, biennial reports on Key Performance Indicators will be compiled and forwarded to The CC.

4. Goals (short-term and long-term)

Short- term (2012-2014)

1. Secure adequate storage space and display area for Cochrane promotional items.
2. Recruit training coordinator.
3. Organise training for Cochrane authors.
4. Organise training for trainers/site representatives.
5. Nominate new Advisory Board members, representative of consumer, funder and private sector communities.
6. Nominate Advisory Board Chair.
7. Organise annual face-to-face meeting of Advisory Board.
8. Introduce Advisory Board Terms of Reference form.
9. Identification of Stakeholders.
10. Double the number of partner organisations.
11. Introduce Partner Terms of Reference form.
12. Organise annual face-to-face meeting of Stakeholders.
13. Seek funds to enhance the activities of the CBICC.
14. Exhibit at 2 regional conferences/year.
15. Participate in Methods Groups, attend 1 regional meeting in 2 years
16. Enhance collaboration with the Italian Cochrane Center

Long term (2014-2016)

1. Secure an office for the CBICC.
2. Triple the number of partner organisations.
3. Involve students in the work of CBICC.
4. Secure funds for ongoing work of the CBICC.
5. Extend Croatian Cochrane activities to other countries in South-East Europe.
6. Start a new review group or a satellite of an existing review group.

Output targets (details in Part 3: Objectives and Activities)

Output	Dec 2012- Dec 2013	Dec 2013- Dec 2014	Dec 2014- Dec 2015	Dec 2015- Dec 2016
Introductory author training	1	1	1	1
Standard author training	1	1	1	1
Advanced author training	1	1	1	1
Author training – webinars		1		2
Advanced author training – special course (train the trainers)		1		1
Knowledge utilization workshops (at conferences)	3	4	5	6
Knowledge utilization webinars				1
New partnerships	4	2	2	2
Information sessions by consumers	1	1	1	1
New KT activity or product	1		1	
Patient organizations using systematic reviews to identify research gaps	4	2	2	2
Knowledge users as new peer reviewers of Cochrane reviews		1		1
New reviews	1	2	3	4

Leveraging funding and promoting financial sustainability

Fundraising will be a major and ongoing activity of the CBICC. There are several possible options for leveraging funding and promoting financial sustainability of the Branch. They include national and international funding agencies. The CBICC will follow calls for proposals and adjust this proposal to the requirements of the funding agencies.

- * 1. Puljak L, Rako D. Enhancing medical practice in Croatia through The Cochrane Collaboration. *Biochemia Medica* 2009;19(3):260-5

- 2. Puljak L, Rako D. Practical advice for getting involved with The Cochrane Collaboration. *Pediatr Croat* 2010;54(1):7-9

- 3. Balajic K, Barac-Latas V, Drenjancevic I, Ostojic M, Fabijanic D, Puljak L. Influence of a vertical subject on research in biomedicine and activities of The Cochrane Collaboration branch on medical students' knowledge and attitude toward evidence-based medicine. *Croat Med J.* 2012;53:367-73